

1. Program

- a. State the selected evidence-based program.

In its commitment to ensure the most appropriate evidence-based interventions, Hall County seeks to offer Functional Family Therapy (FFT) and Multisystemic Therapy (MST) to eligible youth and families this fiscal year. The Hall County Juvenile Court will partner with Evidence-Based Associates to provide these programs as top-tier, evidence-based diversionary services for medium to high-risk youth who are at risk of commitment to the custody of DJJ.

FFT and MST interventions were chosen as they match the needs of the current at-risk population and have been effective in reducing delinquency in the state. Improved family functioning, flexible meeting times, and in-home sessions with both the evidence-based models have resulted in very high engagement rates. Given the clear evidence that certain programs, when implemented with strict fidelity, reduce recidivism and improve youth development and family functioning, it is a clear mandate of the Court's mission to continue to effectively provide these alternatives to detention and commitment practices.

2. Statement of Need/Summary

- a. Provide a clear and concise statement of need, including the following:
- i. At-risk population = **47,319**
 - ii. New instances of secure detention (RYDC) = **162**
 - iii. Cases resulting in commitment to DJJ = **23**
 - iv. New instances of confinement in secure juvenile correctional facilities (YDC) = **2**
 - v. Adjudicated Offenses = **223**
 - vi. PDRA Scores = **128**
- b. Brief description of the activities requiring CJCC funds.

The Hall County Juvenile Court is requesting funds to serve 30 youth and families in the Functional Family Therapy (FFT) program and 25 youth in the Multisystemic Therapy (MST) program during the FY2027 grant year. FFT consists of five major components: engagement, motivation, relational assessment, behavior change and generalization. Each of these components has its own goals, focus and intervention strategies, and techniques that target problem behaviors such as delinquency, substance abuse and violence. It is a short-term treatment strategy that is built on a foundation of respect for individuals, families and cultures that includes effective treatment strategies that pave the way for motivating individuals and families to become more adaptive and successful in their functioning. Over thirty years of rigorous research nationally, including several randomized clinical trials that have been published in peer-reviewed journals, document the success of the FFT program with a wide array of youth and families.

FFT focuses on treating youth aged 11-18 with very serious problems such as conduct disorder, violent acting-out, and substance abuse. The FFT clinical model identifies specific treatment phases that organize the intervention in a coherent manner so that clinicians maintain focus in

the context of family and individual disruption. FFT belief is that the motivation of a family is to a great extent the responsibility of the therapist, not just the family. The intervention is home-based. The frequency of contact between the therapist and the family depends on the stage of treatment, with more frequent contacts in the beginning of the intervention. Techniques and strategies often include evidence-based cognitive-behavioral strategies for addressing family functioning and referral problems. Phase activities are focused on modeling and prompting positive behavior, providing directives and information, developing creative programs to change behavior, all while remaining sensitive to family member abilities and interpersonal needs.

The FFT clinician serves between 8-12 youth and families at one time. Interventions range from 15-20 1-hour, intensive therapy sessions for mild cases to up to 30 sessions for more difficult families. Treatment duration is approximately 1-3 sessions per week for 3-4 months and scheduled when convenient for families. During the pandemic, telehealth has been utilized and, although the average duration of sessions decreased, frequency of sessions increased.

In addition, the juvenile court is requesting funds to serve 25 youth and families in the Multisystemic Therapy (MST) program. The well-established MST model has been evaluated in multiple sites serving diverse populations. MST will provide a more intensive service over a longer course of treatment serving the highest risk youth of Hall County.

MST helps troubled youth and their families to overcome delinquency, substance abuse and violence by increasing family engagement, reducing negative peer association, increasing prosocial activities, and leveraging the support of the community. A crucial aspect of MST is its emphasis on promoting behavior change in the youth's natural environment. Identified problems throughout the family are explicitly targeted for change, and the strengths of each system are used to facilitate such change. It is a treatment strategy that is built on a foundation of respect for individuals, families and cultures that includes effective treatment strategies that pave the way for motivating individuals and families to become more adaptive and successful in their functioning.

At the family level, MST interventions aim to remove barriers to effective parenting (e.g., parental substance abuse, parental psychopathology, low social support, high stress, and marital conflict), to enhance parenting competencies, and to promote affection and communication among family members. Interventions might include introducing systematic monitoring, reward, and discipline systems; prompting parents to communicate effectively with each other about adolescent problems; problem solving day-to-day conflicts; and developing social support networks. At the peer level, interventions frequently are designed to decrease affiliation with delinquent and drug-using peers and to increase affiliation with prosocial peers. Interventions in the school domain may focus on establishing positive lines of communication between parents and teachers, parental monitoring of the adolescent's school performance, and restructuring after-school hours to support academic efforts. Individual level interventions generally involve using cognitive behavior therapy to modify the individual's social perspective-taking skills, belief system, or motivational system, and encouraging the adolescent to deal assertively with negative peer pressure.

3. Target Population

- a. Provide a detailed description of the clearly defined target population to be served in the grant period, include the following:
 - i. Explain how and why the target population was selected, including any risk factors.

The target population as described above in part 2.a includes an at-risk population of 47,319 youth aged 14-18 years old. In accordance with the intent of the Juvenile Justice Incentive Grant Program, the Hall County Juvenile Court is choosing to prioritize the target population of youth determined to be medium to high-risk offenders as assessed using the Pre-Disposition Risk Assessment (PDRA). The demographics and referral behaviors of the youth served in the Functional Family Therapy and Multisystemic Therapy programs are likely to reflect similar demographics as youth in the County juvenile justice system. The majority of referrals to Hall County Juvenile Court are male and predominantly Caucasian; however, when looking at minority groups combined, which includes Black and Hispanic groups, that number slightly exceeds Caucasian referrals for PDRAs. Reducing reliance on residential placement for these priority populations is consistent with the Court's mission to safeguard both long-term public safety and youth development outcomes and provides a research-based low-cost, high benefit intervention for improving outcomes for Hall County youth.

- ii. County or counties to be served (please only apply for counties you are able to serve).

Youth and families will be served in Hall County.

- iii. State number of youth served and/or cohorts. This should be by program if an applicant plans to implement more than one program.

Hall County will partner with Evidence Based Associates and Grace Harbour, Inc to provide FFT to 30 youth and families and MST to 25 youth and families during this grant period.

- iv. List assessment instruments to be used for selected target population and how they will be used to screen youth. Applicants should include a detailed description of how the DJJ's DAI and PDRA will be utilized to ensure consistency and uniformity in decision-making. Please include any needs assessments conducted for participants.

In accordance with the intent of this CJCC funding opportunity, only those youth assessed as medium to high risk on the Pre-Disposition Risk Assessment (PDRA) tool, and their families will be eligible for referral to Multisystemic Therapy and Functional Family Therapy programs. Both interventions will serve male and female youth and families referred to the Hall County Juvenile Court scoring 2 or higher on the Pre-Disposition Assessment Instrument.

4. Methods and Procedures

- a. Fully describe the intake and referral process for a youth receiving services. This should go through all decision points (from charge to disposition and when a youth is referred into services).

Hall County will administer the Predisposition Risk Assessment Instrument (PDRA) on all youth referred to the Court for a delinquent/criminal offense. Only those youth scoring medium or higher on this validated risk assessment instrument will be considered for referral and enrollment in Functional Family Therapy or Multisystemic Therapy. Youth with more severe behaviors or need for more intensive services will be considered for MST first.

For eligible youth and families, a standardized referral form is completed for the identified program and submitted to the provider, Grace Harbour, for review and acceptance. If there are no concerns about case appropriateness, the MST or FFT therapist contacts the probation officer to inform him/her of the assignment and to discuss the needs and goals of probation. The first attempt to contact the family is made within 24 hours of receiving the referral, and the goal is to schedule the first session to occur within 72 hours. Grace Harbour conducts an initial risk assessment within the first 2 visits to the home to determine the need for an immediate safety plan.

If there is a concern with case appropriateness at the time the referral is received, the MST or FFT therapist and/or Supervisor will meet with the family to gather more information and complete the intake paperwork. If there is still a question or concern, a case staffing will occur within 24 hours with the assigned therapist, supervisor, program manager and model expert to determine next steps. The probation officer will be notified of the concern, and the team will work together to come to a resolution. Any decision regarding case appropriateness must be made within 7 days of opening a case. In the event the referral is deemed inappropriate, it will be returned to the probation office with full explanation.

- b. List the criteria to determine which individuals will be offered program services.

All youth receiving services from this grant must have a delinquent adjudication, score medium to high on the PDRA, and be appropriate for the selected evidence-based program. Hall County Juvenile Court is prioritizing the target population of youth who are determined to be eligible for commitment to DJJ custody due to a felony commitment or STP admission. Secondly, the target group also includes all new youth who receive secure confinement as well as those placed in secure detention. Detained youth may receive these program services once they are released and returned home to a caregiver.

FFT focuses on treating families with youth aged 11-18 ranging from at-risk preadolescents to youth with very serious problems such as conduct disorder, violent acting-out, and substance abuse. Few youths are ineligible for FFT services other than primarily youth with severe mental or physical handicaps.

MST is appropriate for male and female youth aged 12-17 who demonstrate serious antisocial or problem behavior, including substance abuse, violence, and other criminal behaviors, and who are at risk of an out of home placement due to court involvement. The involvement of a parent/guardian is required for successful completion.

- c. Describe, if any, any educational support identified for youth. This would include how the support service works within the program, how it addresses an identified gap, and how it positively affects youth outcomes. Please state if these services will be funded via the Juvenile Justice Incentive Grant.

The Britt Williams Tutoring Services, LLC, is co-owned and operated by Ms. Christy Williams. This program is located within the St. Paul UMC Church located at 404 Washinton St, which has over 3,500 sq. ft. of the building designated for tutoring services that can accommodate up to 25 youth and 6 tutors. Tutoring occurs twice a week on Mondays and Wednesdays for two-hour tutoring sessions. If a further need for additional tutoring arises, youth are required to attend additional days for tutoring but only on an as needed basis with the approval of the probation officer and the youth's parent. The Juvenile Probation Officers also meet weekly with the youth and parents to discuss the youth's tutoring and academic progress. Juvenile Court Britt Williams Tutoring, Hall County Public School officials, and the Gainesville Public School System continue to track all the academic performance data that results from the tutoring efforts.

In addition, Hall County Juvenile Court is requesting funds to refer youth ages 12-16 that receive MST and FFT services for education tutorial and enrichment services. By providing tutorial services to youth, we will focus and provide tutoring to meet the needs of all learning styles. The Tutorial Services Program will deliver services to youth that are Juvenile Justice Incentive Grant Program 2025 RFP - Hall County Submission 10 that are diverted from the Juvenile Justice System as a means of prevention. The Hall County Juvenile Court system staff have a good working relationship with the public-school board and staff and will communicate through meetings and emails about the program and its goals. Youth will be identified and referred by the juvenile court system personnel and public-school staff for the program. Each child will receive

academic support, follow up with teachers and a weekly progress report will be forwarded to the probation staff.

This program will provide a much-needed service with the support of trained facilitators and tutors. This program will address the specific needs of Hall County youth with the major goal of reducing the risk of their being involved in the juvenile justice system in the future. The program will have incentives and goals for the students to achieve to secure their commitment to attending and completing the program.

- d. Describe, if any, mental health support identified for youth. This would include how the support service works within the program, how it addresses an identified gap, and how it positively affects youth outcomes. Please state if these services will be funded via the Juvenile Justice Incentive Grant.
- e. Describe, if available, any other additional services youth served in the Juvenile Justice Incentive Grant receive if not already listed.
- f. Please list any transportation services or assistance needed. If requesting funds to allocate for transportation services, grantees must include the vehicle cost (i.e. estimated rental cost) along with estimated cost of vehicle maintenance and projected cost for fuel as part of their budget.
- g. State which entities (e.g., service providers, contractors, county staff), if identified, will provide program services.

Hall County will contract with Evidence Based Associates (EBA) for the role of Managing Entity, and EBA will sub-contract with Grace Harbour, Inc. to deliver FFT and MST services.

Please see **Attachment B** for the MOU.

- h. Confirm if policies that ensure appropriate relationships between youth and adults, including any mandated reporting requirements are in place. If awarded, grantees will be expected to show said policy during the fiscal review.

EBA's Maintaining Appropriate Professional Relationships Policy provides guidance and expectations to EBA employees and contracted service provider agency employees regarding

appropriate and professional relationships between adults and clients. The primary responsibility of all persons involved with service delivery is to respect the dignity and promote the welfare of clients.

- i. Describe the primary roles and responsibilities for each grant-funded position and explain the plan for orientation and training of grant-funded staff. Attached a job description for each grant-funded position under the "Budget Forms - Personnel" page.

5. Goals, Objectives, and Evaluation

- a. List the required program goals as outlined in the RFP. List any additional program goals in a clearly defined and measurable manner.

FFT and MST will be provided with the following goals:

1. Reduce felony commitments to DJJ and STP admissions in Hall County.
2. Increase the use of evidence-based practices in Georgia's juvenile justice system by initiating community-based juvenile justice programs.
3. Reduce the recidivism rate of youth involved with Georgia's juvenile justice system.
4. Reduce the annual secure detention rate of Hall County.
5. Reduce the annual secure confinement rate of Hall County.
6. Demonstrate a cost-savings to Georgia citizens through provision of research-informed services to youth in the juvenile justice system.

Additionally, FFT program goals include increasing family engagement, reducing negative peer association, increasing prosocial activities, and leveraging the support of the community. MST interventions aim to remove barriers to effective parenting (e.g., parental substance abuse, parental psychopathology, low social support, high stress, and marital conflict), to enhance parenting competencies, and to promote affection and communication among family members.

- b. List the required program objectives as outlined in the RFP. List any additional program objectives in a clearly defined and measurable manner.

Required Performance Objectives for youth receiving FFT and MST include the following:

1. The DAI and PDRA will be used on all youth considered for grant funding with all scores reported in JTS or the Juvenile Data Exchange (JDEX).
2. All participants will score medium to high on the PDRA.
3. At least 75% of participants will complete program requirements.
4. At least 55% of youth completing services will not re-offend as calculated using this recidivism definition below: A new charge (within three years of the initial post-adjudication community placement) which results in a juvenile court delinquency adjudication OR adult criminal court conviction.

5. Each project will report cost-savings per youth by calculating average cost to provide targeted intervention subtracted from average cost to detain youth.

- c. Explain fully how all stated goals and objectives will be reached and evaluated.

Hall County Juvenile Court will continue to collaborate with Evidence Based Associates in ensuring the stated goals and objectives of the Juvenile Justice Incentive Grant Program are met and exceeded. EBA will utilize two of its proprietary management systems: EBAnalytics™ and EBAccountability™. The EBAccountability™ system complements the analytics system by providing the Court with a structured, field proven project management system, including evaluation tools, template, and procedures for actually using collected data to develop improvement plans to address poor performance and stakeholder concerns. EBA regularly provides information from this system to:

- Conduct a comprehensive evaluation of treatment and case outcomes on an agency, team and therapist level; and
- Develop written improvement plans for all agencies to address areas of concern

- d. Explain how you currently collect data on youth served.

EBAnalytics™ is a system of web-based dashboards, data and information management systems and performance applications that support collection, analysis and sharing of case model adherence, clinical and public safety measures. By having this system in place, EBA, Grace Harbour, Inc and the County Juvenile Court will be able to:

- Identify program strengths and weaknesses to make data-driven decisions on how to improve policies, practices and systems that promote improved treatment outcomes,
- Monitor referral, utilization, treatment time, model fidelity and case outcomes in real time and troubleshoot and remediate any identified weaknesses, and
- Enable EBA to be held accountable to the County Juvenile Court to maintain full transparency through regular sharing of data and outcomes with all key stakeholders.

6. Sustainability

- a. List the community partners and their description and contribution, if any, to the proposed program.

The Hall County Juvenile Court has a multitude of community partners that support this program and other programs that are implemented to reduce youth recidivism in Hall County. The following community partners have provided support on various levels: Department of Juvenile Justice, Avita Community Partners, Hall County Public Defender's Office, Hall County District Attorney's Office, Hall County Family Connection, Hall County School System, Centerpoint Counseling, Impact Counseling, Gainesville City School System, Center for Hope and Healing, Grace Harbour, Inc., and Evidence Based Associates (EBA).

For the past two decades, EBA has been actively helping states and other public systems on these transformational activities – namely, to identify, adopt, and implement high-quality (i.e.,

Well-Supported) EBPs for children, youth, young adults, and families at highest risk of serious system consequences such as child removal or incarceration (i.e., in the juvenile or criminal justice systems). Utilizing its scientifically grounded implementation support tools and resources, EBA guides states and large systems through stages of exploration, preparation, implementation, and sustainability that address barriers to achieving optimal program quality, clinical and programmatic fidelity, and positive outcomes. By focusing exclusively on implementation support (i.e., not engaging simultaneously in the delivery of clinical services), EBA is able to focus on the key systemic factors that drive successful and high-fidelity EBP implementation.

EBA and Grace Harbour are currently serving youth and families in Hall County and throughout Georgia. Together, along with Chris 180, these agencies are prepared to start services immediately upon contract award.

- b. Describe the specific activities that will take place during this upcoming grant period to ensure sustainability, including any barriers for the program and how the organization intends to address said issues.

Hall County Juvenile Court staff work with countywide community providers to ensure program sustainability. Efforts to sustain the initiative will be largely driven by the collaboration between the Hall County Juvenile Court and local community providers that are capable partners in providing adjunct services to MST and FFT, including mental health, substance abuse, life skills, educational, vocational, and mentoring needs of the youth and family members. Hall County and the Juvenile Court will continue to ensure MST and FFT provide an overall net benefit to the citizens of Hall County by illustrating an overall reduction in the costs of confinement through reduced criminal activity and at a greatly reduced cost to taxpayers.

Additionally, the Court has undertaken a vigorous community awareness effort engaging key stakeholders. As a result, there has been an enhanced understanding among local support systems of the value of evidence-based programming for youth and families coming to the attention of the Hall County Juvenile Court and of the value of sustaining efforts that produce positive outcomes.

Monthly staffing with the evidence-based program provider, use of the Detention Assessment Instrument, Pre-Dispositional Risk Assessment, submission of a Monthly Data report to The Carl Vinson Institute of Government, and Recidivism Reports have all supported the provision of evidence-based services in Hall County.

Lastly, as part of their service as Managing Entity, EBA includes an MST Hiring Manual and dedicated Human Resources staff to support the provider agency with solicitation, screening, interviewing, and selection of MST therapists whenever there is a need (e.g. in response to turnover or program growth). This additional support is critical for ensuring ongoing sustainability of these services and limits any gaps in service or the need for waitlists due to understaffing.

A project timeline is presented as **Attachment A** which highlights specific activities throughout the grant period that supports program success and sustainability, to include ongoing case review and supervision, booster training, fidelity monitoring, and support from EBA and model experts.

- c. List the current juvenile related funding sources (state, federal, and/or private) and amount of funding for your organization.
- d. Identify potential state, federal, and/or private funding streams for program support.

The Hall County Juvenile Court continues to research all funding opportunities. Support from the Criminal Justice Coordinating Council will be utilized if and when such funds become available. For FY2027, Hall County is requesting a total of \$532,845.05, an increase from the amount awarded by CJCC for FY2026. Federal grant opportunities will be diligently monitored by court direction.

There are multiple other potential funding streams that will continue to be explored by Hall County staff. Notably, many of the youth and families to be served in this program are also likely to be 'cross-over youth' involved with other public systems such as child welfare (Department of Families and Children) as well as the Juvenile Court.

7. Previous Accomplishments

- a. Provide a detailed description of any previously successful interventions or grant funding received for similar programs. Applicants who received an Incentive Grant in previous years should include their accomplishments from this program. Applicants must include a detailed summary of activities:
 - i. FY26 projected youth served compared to the final number/percent of youth served to date.

As of Feb 2026, total youth served in the FFT program is 21, with an expected prorated utilization of 31 youth, or 126% of target. For MST through Feb 2026, total youth served is 16, with an expected prorated utilization of 24 youth, or 120% of target.

- ii. Supporting data to demonstrate whether or not the project objectives and goals were met.

Since the inception of the grant in FY2016 through last fiscal year (FY2024), the successful discharge rate for families being served via the funding provided by the incentive grant has averaged 87% for Hall County families receiving FFT and MST services, which is higher than the

state average of 78%. The current (FY 2025-2026) rates of successful discharge for Hall County families stand at 100% for both FFT and MST, both exceeding the target set by the grant.

Please refer to the scorecard attached in **Exhibit A** for additional outcomes seen among Hall County youth and families. Note that the utilization, successful discharge percentage, short-term recidivism rate, and number of commitments all exceeded targets for the time period shown.

- b. If problems were encountered in previous grants or objectives were not fully achieved, please provide a full description detailing both the issues and corrective action(s) taken.

Grace Harbour again struggled with staff turnover this year. The MST supervisor and therapists resigned this grant year. Grace Harbour is also having challenges hiring a bilingual therapist.

Correction Plan:

Grace Harbour and EBA will continue to widely advertise the MST positions available in Hall County via website, social media platforms, career fairs, and community outreach efforts. Grace Harbour will offer a greater salary differential than previous years for a bilingual therapist. In addition, Grace Harbour has approval to use translators who will be available for sessions.

Lastly, EBA has procured Chris 180 as a secondary provider of MST to supplement the team of therapists available to provide this service to youth in Hall County.

Name of Consultant	Service Provided	Cost per unit	Define Unit of Service	# Units	Cost
Evidence-Based Associates	FFT Implementation Support	\$6,388.11	Youth	30.00	\$191,643.30
Evidence-Based Associates	MST Implementation Support	\$13,648.07	Youth	25.00	\$341,201.75
Britt Williams Tutoring	Tutoring services	\$55.00	Youth	454.54	\$24,999.95
					\$0.00
					\$0.00
					\$0.00
					\$0.00
F. (2)Subtotal					\$557,845.00

F. (3) Contracts: Provide a description of the product or service to be procured by contract and a cost estimate. Applicants are strongly encouraged to use a competitive procurement process in awarding contracts. A separate justification must be provided for sole source contracts in excess of \$100,000.

Name of Consultant	Service Provided	Cost per unit	Define Unit of Service	# Units	Cost
					\$0.00
					\$0.00
					\$0.00
					\$0.00
					\$0.00
F. (2)Subtotal					\$0.00

F. OTHER TOTAL **\$557,845**

Budget Summary--When you have completed this budget worksheet, the totals for each category will transfer to the spaces below. The total costs and total project costs will be computed via Excel formula. Indicate the amount of grant funds requested and the amount of non-grant funds that will support the project.

Budget Category	Amount
A. Personnel and Fringe	\$0
B. Travel	\$0
C. Equipment	\$0
D. Supplies	\$0
E. Printing	\$0
F. Other	\$557,845
TOTAL PROJECT COSTS	\$557,845

Budget Narrative:

Total request for FY 2026-2027: \$532,845.05.

Hall County will continue its contractual relationship with Evidence Based Associates to serve as managing entity for providing Multisystemic Therapy (MST) to 25 youth and families at a case rate of \$13,648.07/youth and family, at a total cost of \$341,201.75.

Hall County will continue its contractual relationship with Evidence Based Associates to serve as managing entity for providing Functional Family Therapy (FFT) to 30 youth and families at a case rate of \$6,388.11/youth and family, at a total cost of \$191,643.30.

This request for subcontracted services in FY2027 includes no increase from last fiscal year despite rising costs associated with fringe benefits, mileage, and training costs.

70/30 Budget Breakdown

EBA intends to sub-contract with Grace Harbour, Inc. and Chris 180 as direct service providers of MST and will sub-contract with Grace Harbour, Inc. as service provider of FFT in Hall County.

Below is the case rate breakdown for Multisystemic Therapy:

EBA MST Case Rate Breakdown		
	Case Rate	%
County	\$13,648.07	
Subcontracted Provider	<u>\$9,826.61</u>	72%
MST Training	<u>\$682.40</u>	5%
MST Quality Assurance	<u>\$818.88</u>	6%
Project Management	<u>\$818.88</u>	6%
Travel	<u>\$818.88</u>	6%
Project Admin	<u>\$682.42</u>	5%
Total	\$13,648.07	100%

Service Provider MST - Hall County		
	Case Rate	%
Case Rate	<u>\$9,826.61</u>	
Direct Services	<u>\$7,075.16</u>	72%
Admin & Related Expenses	<u>\$687.86</u>	7%
Therapist Travel (Mileage Reimburse)	<u>\$2,063.59</u>	21%
Total	\$9,826.61	100%

Below is the case rate breakdown for FFT:

EBA FFT Case Rate Breakdown		
	Case Rate	%
County	\$6,388.11	
Subcontracted Provider Agency (Grace Harbour)	<u>\$4,599.44</u>	72%
FFT Training and Licensing	<u>\$447.17</u>	7%
FFT Quality Assurance	<u>\$447.17</u>	7%
Project Management	<u>\$447.17</u>	7%
Travel	<u>\$191.64</u>	3%
Project Administrative	<u>\$255.52</u>	4%
Total	\$6,388.11	100%

Grace Harbour FFT- Hall County		
	Case Rate	%
Case Rate	\$4,599.44	
Direct Clinical Services	<u>\$3,311.60</u>	72%
Admin & Related Expenses	<u>\$367.95</u>	8%
Therapist Travel (Mileage Reimburse)	<u>\$919.89</u>	20%
Total	\$4,599.44	100%